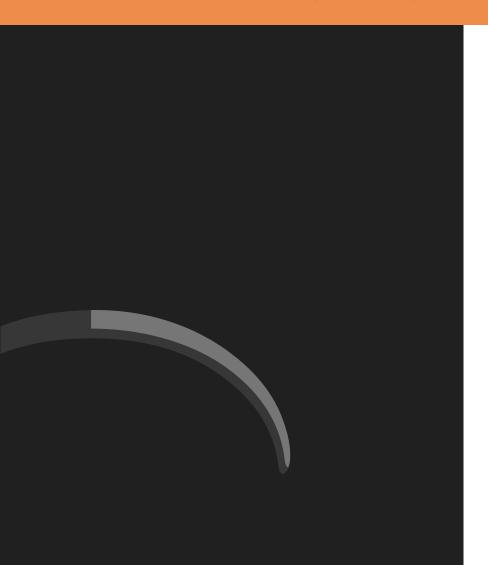
Procurement A Continuing Saga...



Procurement
Value-add and mission
critical

Presented by

Erma Baker, CPPO, VCCO, VCO, CUPO





UMW At-A-Glance

Headcount 4536

FTE 3987

Employees 1022

Residential Population 2376

Degrees Conferred 1288 in FY13

Buildings (occupy) 100 / 2.2 million sq. ft.

Budget \$112 million

Endowment \$46 million

Premier Small Public Liberal Arts Institution



Mission Critical



Mission

The mission of Business Services is to support the educational environment of academic excellence and to provide service to all constituent communities, consistent with the mission of the University of Mary Washington. The expectations of the division shall include:

- Value to customers through excellent customer service
- High quality products and at competitive prices
- Efficient and effective management practices to enhance and preserve university resources
- Implement sustainable practices (socially, fiscally and environmentally) wherever possible
- Strive to make a positive impact in students' lives daily, value student satisfaction and encourage campus engagement

Shelby Duff, Procurement Services Intern, Fall 2013



The Saga Begins

Quality Control

Staffing
IT Procurement Standards
Contract Checklist / Fresh Eyes Review

Survey Instruments
Contract Management System
Contract Administration

Analytics

SWaM Annual Report Savings

Procurement as a Value-Add Operation

CRM approach
Opportunity Seeking
Share Results (Reverse Auction)

Cooperative Contracts (cost avoidance)

Communication



It's All In the Name

From Purchasing to Procurement Services!









Then and Now

- Staffing level 2009
- Director
- Buyer

- Staffing level 2014
- CPO
- Asst. Director
- 3 Buyer Specialists
- 1 Buyer (shared)
- 1 CSA



Quality Control

Staffing – Addition of Customer Service Advocate

IT / Procurement Standards

Contract File Organization / Fresh Eyes Review

Surveys / Feedback

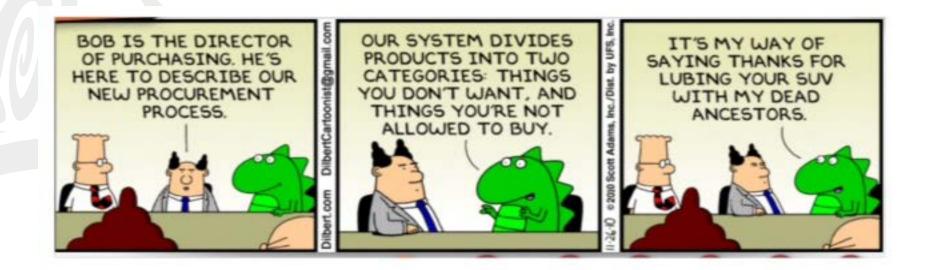
Contract Management System (CobbleStone)

Contract Administration



Staffing Level

Establishing a Procurement Process with Relevant Purchasing Categories





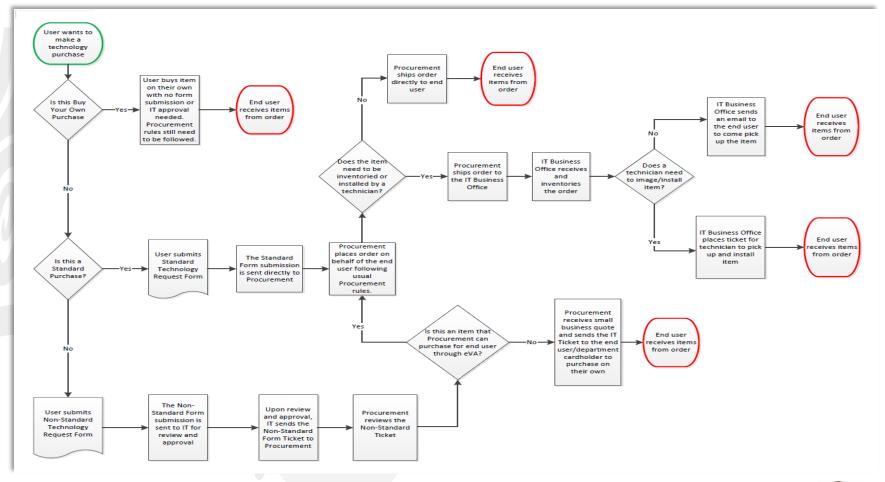
CSA Outreach

Customer Service Advocate On-Site Questionnaire

- 1. What type of Procurement activities does your department specialize in?
- 2. How many unregistered vendors do you use?
- 3. Do you use the Purchasing website?
- 4. How is your experience with purchasing tools (eVA, SPCC)?
- 5. Have you ever had any trouble finding a commodity code in eVA?
- 6. How many term contracts does your department use and how is your experience in collaborating with the Procurement Services office?
- 7. How can we add value for your department?
- 8. Do you see any future needs in your department that our department can assist with?
- 9. What challenges can we help you overcome?

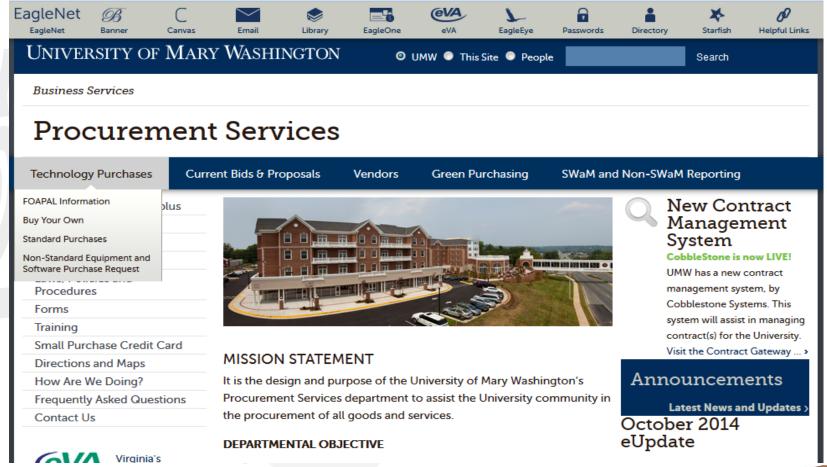


IT Procurement Standards



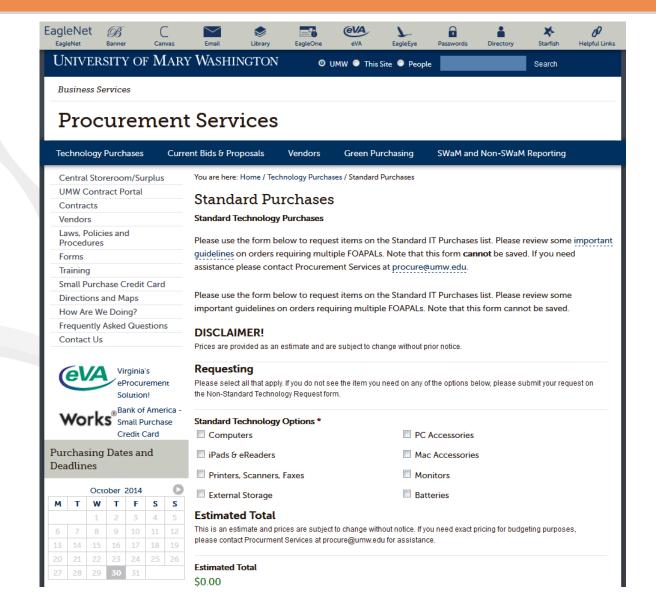


IT Procurement Standards





IT Procurement Standards





File Organization

CONTRACT FOLDER ASSEMBLY AND FILING PROCEDURES

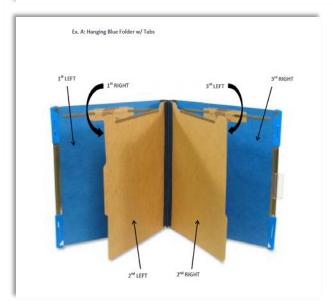
I. UMW Issued Term Contracts (IFBs, RFPs, RFQs, URFPs)	1
II. UMW Issued Term Contracts achieved through Quick Quotes (QQs)	2
III. UMW Issued Term Contracts achieved through Sole Source (multi-year SS)	3
IV. Term Contracts achieved through Cooperative use contracts (COOPs)	3
V. Spot Purchase Contracts achieved through Quick Quote or Reverse Auction	4
VI. Capital Outlay Contract Files for RFP, RFQ, IFB – (CPSM)	4
VII. No-Awarded Contracts	6
VII. Folder Tab Labels	6
VIII. Fiscal Year Filing Cabinet Organization	7
IX. Exhibits A-E	8-12

VIII. Folder Tab Labels

- A. UMW Issued Term Contracts (IFB, RFP, URFP, etc) w/ and w/o COOP
 - 1. Line 1: Cobblestone # Contract Type
 - 2. Line 2: Good/Service Description
 - a. Examples:

UCPUMW 15-365 – RFP Athletic Recruiting Mgmt System

UMW 15-96 – IFB American Combustion Industries





Contract File Checklist

	CONTRA
	CONTRACT#
	PROCUREMENT TITLE
	CONTRACT ADMINISTRATOR
Contr. Lic	CONTRACTOR #1
DMBE CERT	CONTRACTOR CONTACT NAME
FEIN	EMAIL
sco	PHONE
	FAX
	ADDRESS 1:
	ADDRESS 2:
Contr. Lic	CONTRACTOR #2
sco	CONTRACTOR CONTACT NAME
FEIN	EMAIL
DMBE CERT	PHONE
- SE VERT	FAX
	Address 1:
	Address 2:
Contr. Lic	CONTRACTOR #3
DMBE CERT	CONTRACTOR CONTACT NAME
FEIN	EMAIL
sco	PHONE
500	FAX
	Address 1:
	Address 2:
ACT VALUE & WIDEMEWALO	
ACT VALUE \$ W/RENEWALS	FORIG. AGENCY CONTRACT (DATES)
BUDGET FIGURE	
	F ORIG. AGENCY CONTRACT (DATES) RENEWALS IF ANY (#/ #yr):
BUDGET FIGURE SPCC ACCEPTED IN EVA? BBLESTONE ACTIVE/PUBLIC	FORIG. AGENCY CONTRACT (DATES) RENEWALS IF ANY (#/ #yr): FINAL EXPIRATION DATE: AGENCY CONTRACT OFFICER NAME
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		CONTRACT#
		PROCUREMENT TITLE
		CONTRACT ADMINISTRATOR CONTRACTOR #1
Contr. Lic.#		CONTRACTOR CONTACT NAME
MBE CERT.#	DM	EMAIL
FEIN#		PHONE
SCC#		FAX
		ADDRESS 1:
		ADDRESS 2:
	THE STATE OF THE S	CONTRACTOR #2
Contr. Lic.#	C	CONTRACTOR CONTACT NAME
SCC#		EMAIL
FEINA	Page 1	PHONE
IBE CERT.#	DME	FAX
		Address 1:
		Address 2:
		CONTRACTOR #3
Contr. Lic.#		CONTRACTOR CONTACT NAME
BE CERT.#	DME	EMAIL
FEIN#		PHONE
SCC#		FAX
		Address 1:
		Address 2;
	1	TERM OF INITIAL CONTRACT (DATES)
	EST. CONTRACT VALUE \$ W/RENEWALS	REMAINING RENEWALS IF ANY (#/ #yr):
	BUDGET FIGURE	FINAL EXPIRATION DATE:
	SPCC ACCEPTED IN EVA?	CONTRACT OFFICER NAME
	COBBLESTONE UPDATED/CA ATTACHED	CONTROCT OFFICER NAME
	PROCUREMENT SURVEY SENT & REC'D	JUSTIFICATIONS RFP/NO CONF./SET-ASIDE
-	POST AWARD MEETING/NOTES	RELEASE REQ.7: VCE
		RFP EVAL COMM CONFLICT OF INT. FORMS
	ISSUES/CORRESPONDENCE CURE NOTICE/DISPUTE RESOLUTION	SIGNED CONTR. ADMIN ASSIGN/TRAIN
	COMPLAINT TO STATE VENDOR FORM	COPY OF SOLICITATION W/ GEN Ts&Cs REF
	DEBARMENT NOTICE FROM DPS	SUCCESSFUL QUOTES/BIDS/PROPOSALS
	SITE VISIT/INSPECTION REPORTS	EXEC. CONTRACT w/NEG. ATTACH.
		ADDENDA/MODIFICATIONS IF ISSUED
	PREBID ATTENDEE ROSTER/NOTES	PO/CHANGE ORDER ISSUED
	TABULATION OF RESPONSES	FORMAL RFP : MEDIA ADVERTISING
	SINGLE RESPONSE REASONABLE JUSTIF.	VBO POSTING CONFIRMATION NOTICE
	NEGOTIATION POINTS AND NOTES	ADDENDA VBO POST, CONF. NOTICE(s)
		NOTICE OF INTENT OR AWARD
	EVALUATIONS & SUMMARY REQUISITION/EMAIL REQUEST or REBID	eVA REGISTRATION SCREEN SHOT
		DMBE CERTIFICATION INFO
	FUND	REFERENCES CHECKED IF REQUESTED
	ORGANIZATION	CHECK DEBARMENT LIST (DATE)
	ACCOUNT	LICENSE REQUIRED/RECVD
	PROGRAM	INSURANCE CERTIF REQD/ RECVD
	UNSUCCESSFUL BIDS/PROPOSALS	BONDS IF REQUIRED
	CONTRACT CLOSE OUT SURVEY	ISA ON FILE IF REQ (HOSTED IT ONLY)
	HE APPROPRIATE BOX.	TE: IF A CATEGORY IS NOT APPLICABLE, INDICATE "N/A" IN
DATE:		PROCUREMENT OFFICER SIGNATURE:
DATE:		FILE REVIEWED BY:
DATE:		EXTERNAL FILE REVIEW:
INITIALS:	IN .	DATE CLOSED OUT:

CONTRACT SUMMARY

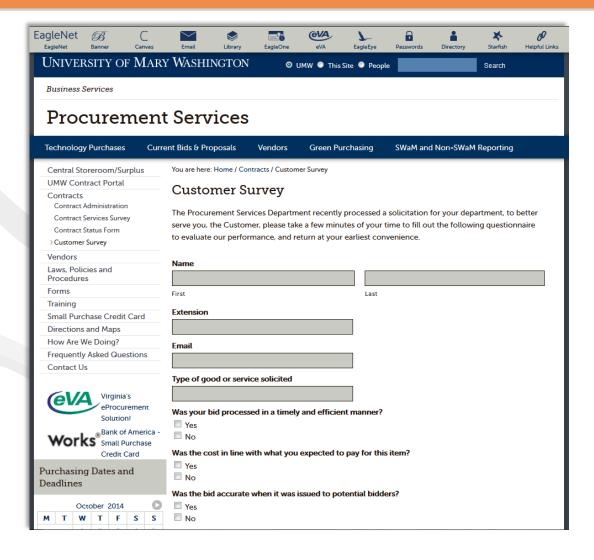
Feedback, really?

Save Money Through Better Sourcing and Contract Management





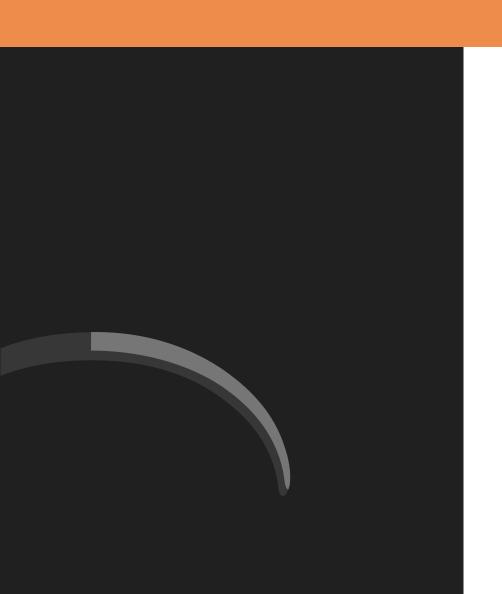
Survey Instruments





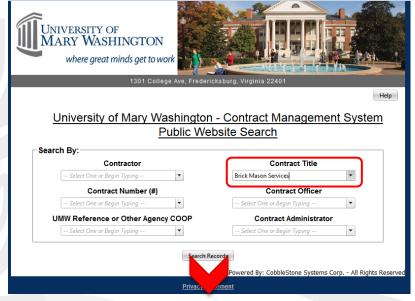
Survey Comments

- Shannon Finley was on top of the bid and subsequent contract, keeping us informed every step of the way.
- The bid was processed quickly, without any problems. Thank you for your help!
- Shannon was great to work with. She kept me informed at each step through the entire process
- Thanks so much to Shannon for all our work on this.
- Would like to mention that Melva was GREAT!
- From start to finish, the Purchasing Office was very helpful in solicitation of this bid and keeping our office informed throughout the process. Thank you!
- Shannon does an outstanding job, I enjoy working with her
- Melva was extremely helpful in executing this contract for us. Thank you Melva!
- Melva was a great help in keeping on track with this procurement contract and for keeping me informed.
- As always Melissa was very helpful, professional and efficient in assisting with our needs!
- Melissa was instrumental in securing this contract. She was helpful and very professional
- Excellent Job as always.
- This was a great process! Thank you!
- Everything went quickly and we were able to get the equipment before graduation.
- Michelle did an excellent job with this procurement. I had several conversations with her about the best way to proceed, and she was helpful and professional throughout the process. Thanks very much Michelle!

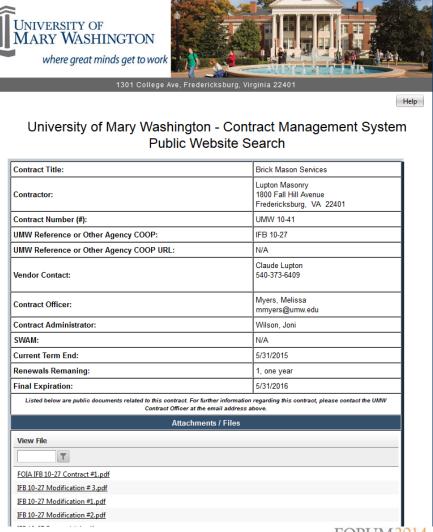




Contract Management System







FORUM 2014

Contract Administration





Contract Administrator Role

Contract Administrator Designation
Contract Administrator Annual Training and Quiz
Contracts available through the CMS
Limitations on Actions

*CA assignments on limited state contracts that are considered high profile or high risk

ex. Mythics for Oracle support or AISN hosting campus website



Analytics

SWaM

- Letter from VP
- SBDC partnership
- Subcontracting Reporting Workflow
- Outreach

Annual Report

- Assessment measures
- Multi-year comparisons
- Significant events
- Value

Savings



SWaM Initiative

Greetings:

The quality of service the University of Mary Washington is able to deliver to its customers is directly related to the excellent support we receive from you and many other outstanding suppliers of goods and services. Without you, we would not be able to fulfill our educational mission. An important part of our procurement program involves our commitment to doing business with small, women-owned and minority-owned (SWaM) businesses. We look to you to help us achieve this objective.

We conduct substantial business with small firms and have a particular institutional focus on developing long-term business relationships with women-owned and minority-owned businesses. We count on our majority firms to help us achieve our goal.

I seek your assistance in two areas. First, I ask that you involve small, women-owned and minority-owned businesses in the delivery of goods/services you provide to UMW. The Procurement Services office is able to assist you in identifying qualified diverse business partners. Second, I seek your help in reporting your results through monthly/quarterly subcontracting reports. The terms and conditions previously provided to your organization outlined this process.

As a state agency, this effort is important to us. This is another way that UMW can partner with your company to make things better.

A SWaM reporting template is located on our Procurement Services website at http://adminfinance.umw.edu/procurement/vendors-2/swam-reporting.

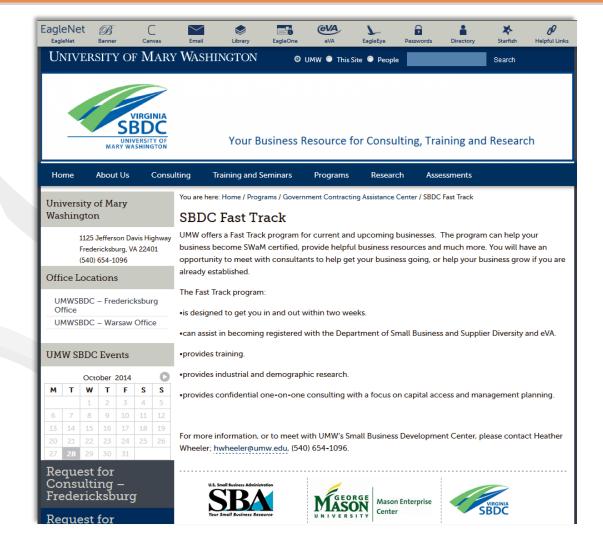
Sincerely,

Richard R. Pearce

Vice President for Administration and Finance and CFO



SBDC Fast Track





SWaM Subcontracting



SWaM Subcontractor Reporting This form should be used by vendors to report their Small, Woman-owned and Minority-ow business spend. Vendor * Contract Number Please enter the name of the COMPANY Please enter the CONTRACT NUMBER Name * First Last Please enter the SUBMITTER'S first and last name Email * Please enter the SUBMITTER'S email address Select Reporting Method * Upload Spreadsheet/Document Manual Input Additional Comments/Information Please provide any relevant comments or information Captcha										
This form should be used by vendors to report their Small, Woman-owned and Minority-ow business spend. Vendor * Contract Number Please enter the name of the COMPANY Please enter the CONTRACT NUMBER Name * Please enter the SUBMITTER'S first and last name Email * Please enter the SUBMITTER'S email address Select Reporting Method * Upload Spreadsheet/Document Manual Input Additional Comments/Information Please provide any relevant comments or information Captcha										
Vendor * Contract Number Please enter the name of the COMPANY Please enter the CONTRACT NUMBER Name * First Last Please enter the SUBMITTER'S first and last name Email * Please enter the SUBMITTER'S email address Select Reporting Method * Upload Spreadsheet/Document Manual Input Additional Comments/Information Please provide any relevant comments or information Captcha			orting	bcontractor Repo	SWaM Su	26				
Vendor * Contract Number Please enter the name of the COMPANY Please enter the CONTRACT NUMBER Name * First Last Please enter the SUBMITTER'S first and last name Email * Please enter the SUBMITTER'S email address Select Reporting Method * Upload Spreadsheet/Document Manual Input Additional Comments/Information Please provide any relevant comments or information Captcha	owned (SWaM)	r Small, Woman-owned and Minority-owned (SW	s to repo	ould be used by vendor	This form sh		31	30	29	
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How to Do Business

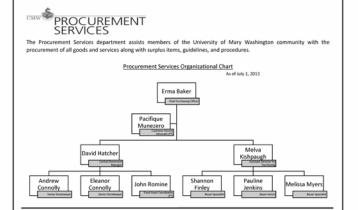




2013 SWaM Pacesetter Award



Annual Reporting



Purchasing FY14

New and Noteworthy

chievements

- Completion of the name change to Procurement Services
- Award of Tier II operating authority, and conversion to new status, including:
- website/forms sanitized to reflect appropriate legal references related to governing laws and procedures
- Revised General Terms and Conditions
- Revised Special Terms and Conditions
- Development of Small Purchase Procedures
 Staff familiarization and training on new law and
- Managed contract renewals to convert to new terms and conditions and legal references
- Revised cooperative clause, which we will use in most (if not all) IFB/RFP solicitations
- Adoption of National Association of Educational Procurement Code of Ethics
- Conversion to Electronic Procurement "EP" purchase orders, an early adopter based upon involvement in DPS pilot program. (The EP protocol has yet to reach full capacity).
- Student Intern outcome: cohesive presentation of SWaM initiatives and assimilation of data on the Procurement website
- NO vendor complaints or protests

· SWaM targets completed to date:

reports

- Improve web presence of Supplier Diversity efforts and access to information
- Provide vendors with a template for quarterly submission of subcontracting reports
- Create a user friendly electronic submission process for non-capital subcontract activity
- UMW Procurement Services received the Supplier Diversity Pacesetter award during
- Commonwealth of Virginia Procurement Forum
 Acquired a contract management system. Spring Semester included training and data migration in preparation for an FY15 roll-out.
- Initiated a Client Relations Management (CRM) approach to departmental relations with campus departments. See testimonial received below reflective of this service method*.

University of Mary Washington

Business Services - Fiscal Year 2014 Annual Report

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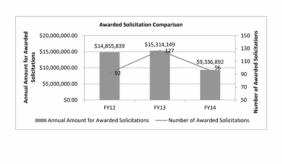
- 1:1 Meetings with various campus departments
- Supplier Diversity event at UVA 6/10/14
- Promote on-site UMW SBDC eVa Vendor Training
- Hosted visit from peer institution them with ideas to improve their operation.
- Continue to build collaboration with Small Business Development Center to seek out and certify qualified businesses

Challenges

Staff turnover. During the final 6 months of the fiscal year, 4 members of the procurement staff resigned. Two individuals have assumed procurement positions offering expanded opportunities within the state, and the third accepted an option position at UMW, and the fourth to become a full-time UMW student. FYIS will begin with refilling vacant positions and training new staff.

Purchasing Activity Summary

	Number of Solicitations			Annual Award Amount		
Solicitation Type	FY12	FY13	FY14	FY12	FY13	FY14
Agency Procurement Request (APR)	4	2	0	\$1,630,000	\$991,000	\$0
Consultation	0	3	3	\$0	\$74,000	\$22,500
Cooperative Contract (COOP)	0	6	8	\$0	\$113,000	\$369,737
Emergency Procurement (ER)	0	6	2	\$0	\$120,743	\$15,500
General Services Administration	0	0	1	\$0	\$0	\$290,758
Invitation for Bid (IFB)	12	12	6	\$1,088,971	\$727,680	\$1,264,351
Quick Quote (QQ)	39	24	19	\$496,952	\$276,540	\$194,281
Reverse Auction (RA)	0	7	9	\$0	\$51,464	\$95,001
Request for Proposal (RFP)	4	7	7	\$10,751,156	\$11,625,400	\$6,320,735
Sole Source (SS)	33	52	40	\$888,760	\$1,115,029	\$709,030
Unsealed Request for Proposal (URFP)	0	8	1	\$0	\$219,293	\$55,000
TOTAL	92	127	96	\$14,855,839	\$15,314,149	\$9,336,892



University of Mary Washington

Business Services - Fiscal Year 2014 Annual Report

FORUM 201

Value Add

Procurement as a Value Add Operation

CRM Approach

Opportunity Seeking

Methods (Reverse Auction)

Cooperative Contracts

Communication



Real Value?

Make it Easy For Everybody!







CRM Approach

Erma,

My team, working on a Commencement (procurement), had a meeting this morning with Shannon. I wanted to pass on to you how professional and helpful she is every time we meet for planning or have questions. Since procurement is not something we do every day she is wonderful at keeping us on track and makes purchasing so much easier for us. Our mission truly is to follow the state procurement policies and in general be a good client to purchasing.

Just wanted you to know that Shannon is an excellent representative of your department. Susan.

CRM Guidelines

Gather Information:

- Check eVA for department's most commonly purchased items
- Check SPCC expenditures for patterns and to identify contract opportunities
- Make a list of current contracts the department has or that they may access.

Meet with Department

- Discuss objectives: Discuss the Procurement Services Plan and what we are trying to accomplish
- Understand department's specific needs
- Find out if the department has any concerns
- Determine meeting schedule: are quarterly meetings needed or semiannual meetings etc.

Follow up with a summary of the meeting and outline topics discussed.

- Assign items that require follow up or action to specific people
- Give timeline as to when items may be completed-Remember under promise and over deliver!

Follow through

- Complete action items as discussed
- Touch base with department to see if anything else is needed before next meeting.



Opportunity Seeking

Nursery Items, plants, supplies	\$28,319.20UVA multiple "contracts"??	Roxbury, others (Grounds semi-annual floral purchases)
Lab Supplies off state contract	\$28,014.39VASCUPP contracts - VT, others	Carolina Bio., Beckman Coulter, Agilent, Amer. Type. Cult.,
Auto Parts	\$24,854.38	Lane Auto Parts, Auto Plus, Pitts Automotive, FXBG Auto Salvage
Fitness equip & supplies	\$23,799.23Use BSN/Nike Contract	Greener Concepts, Rappahannock Sport & Graphics
Locksmith	\$20,684.99*may include emergency purchases	Professional Lock & Key
Plumbing/MRO Supplies	\$19,640.61	N.D. Associates
Hardware/MRO OTC	\$70,548.09VT contract w/84 Lumber use solicitation?	Earl's Hardware, Home Depot, Lowe's
Photo/Video Equipment	\$16,180.17VASCUPP/VITA	B&H Photo Video, Full Compass, Barbizon
Stone	\$13,165.37UVA contract???	Luck, Walker Sand & Stone
Janitorial Supplies-Mildew cleaner, etc.	\$13,020.00add to Abel Contract	Chadwicks
Equipment Rentals	\$11,591.16MM/IFB	



Share Results

Reverse Auction Results

"The Purchasing Department made the reverse auction process easy for us to understand and benefit from! All we had to do is provide them with a list of the items we were looking to purchase and using this system, they saved my Department over \$2500."

Recap of RA activity in FY13

ТҮРЕ	SOL.#	ISSUE DATE	COMMODITY	EST. ANNUAL VALUE	ACTUAL ANNUAL AWARD	SAVINGS
RA	189083	10/2/2012	UPS Battery	\$6,900.00	\$6,299.00	\$601.00
RA	189393	10/17/2012	Speakers	\$11,412.20	\$9,402.00	\$2,010.20
RA	190596	12/18/2012	Swimwear	\$9,530.00	\$9,520.00	\$10.00
RA	190839	1/8/2013	Fitness Equipment	\$8,700.00	\$8,049.00	\$651.00
RA	191258	1/30/2013	Konica Digital Film Scanner	\$9,200.00	\$7,887.00	\$1,313.00
RA	191264	1/30/2013	Resonant Phase Modulator	\$5,112.14	\$5,112.14	\$0.00
RA	191697	2/19/2013	Scannx Book ScanCenter	\$6,000.00	\$5,195.00	\$805.00
			TOTALS	\$56,854.34	\$51,464.14	\$5,390.20



Cooperative Contract Options





Communications (eUpdate)

October 2014 Updates and Announcements

Procurement Services

- Congrats Melva, CUPO Certification!
- Procurement Documented Savings
- Contract Activity
- Department SWaM, top 10 list!
- Late Invoices on SPCC/Gold Card REQUIRE DOA Approval
- Office Furniture Savings Opportunity
- Bulb Crusher

Bookstore

- Faculty Adoption Deadlines for Spring Semester
- November Super Savings Event 11.17.14

Copy Center

- Network Printing Stats/Savings
- Additional Services

EagleOne

- 3 iValidate iPads and readers available
- Exclusive Beverage contributions

Parking

- Campus Space changes
- Construction_impact on parking

Post Office

• Upcoming Department Mail Jobs Consultation

CUPO Certification

 Congratulations to Melva Kishpaugh on receipt of Certified University Purchasing Officer (CUPO) designation, this certification demonstrates knowledge of the VASCUPP Governing Rules, and Higher Educational Procurement Manual.

Procurement Documented Savings for FY15, 1st Quarter \$131,520

Contract Activity

- RFP Institutional Outcomes Assessment and Accreditation, evaluation in progress
- URFP Ticketing System, evaluation in progress
- RFP Behavioral Incident and Conduct Management Software, contract in progress
- RFP Horseback Riding Services, evaluation in progress
- RFP Hotel Services, Preferred Provider, evaluation in progress
- IFB Rugby Field Upgrade, issued
- RFP Jepson Renovation/Addition, issued



Communication

eUpdate excerpt:

Top 10 Department SWaM (July 2014-September 2014)

Want to check your department's SWaM spend? Follow these easy steps: eVA Department SWaM Spend Guide

Department	% SWaM Spend
Administration and Finance	100%
Dean of Instruction	100%
Nursing	100%
Finance	95%
English, Linguistics and Communication	89%
Modern and Foreign Languages	85%
Multicultural Center	84%
University Events	78%
President	77%
Residence Life	76%

Within Orientation Recap

Procurement Services:

4 individuals contributed 20 volunteer hours

Assistance w/the pillow purchases & VIB

Established Contracts that impact event:

- Convergint contract Alarm issues at Randolph
- Sodexo/Food Services Contract
- Allied Waste Management
- AlliedBarton Security
- Rappahannock Goodwill Industries (linen rentals)
- GCA janitorial services
- Minters Golf carts
- Printing contracts
- Abel cleaning supplies for UMW housekeeping



Our time to shine!

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In conclusion; our major contract expires tomorrow, we have no idea what we want, and no Knowledge of the market.

It is time to pass this across to the procurement Team...



